
PUBLIC NOTICE

Bloss Memorial Healthcare District, A Public Entity • 3605 Hospital Road, • Atwater, California 95301 •
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Date: December 31, 2019

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Bloss Memorial Healthcare District will hold their December 2019 **Finance Committee** meeting on Thursday, January 9, 2020 at 1:30 pm in the Board Room at 3605 Hospital Road, Atwater, CA 95301.

Bloss Memorial Healthcare District will hold their December 2019 Board of Directors meeting on Thursday, January 9, 2020 at 2:00 pm in the Board Room at 3605 Hospital Road, Atwater, Ca 95301.

I, Fily Cale, posted a copy of the agenda of the Board of Directors of Bloss Memorial Healthcare District, said time being at least 24 hours in advance of the meeting of the Board of Directors.

**BLOSS MEMORIAL HEALTHCARE DISTRICT, A Public Entity (BMHD)
FINANCE COMMITTEE MEETING
BOARD ROOM
Thursday, January 9, 2020 (December 2019)
1:30 pm.**

AGENDA FOR PUBLIC SESSION

I. CALL TO ORDER		<u>ACTION</u>	<u>EXHIBIT</u>
II. APPROVAL OF AGENDA		*	
III. PUBLIC COMMENTS	Comments can be made concerning any matter within the Board's jurisdiction; but if the matter is not on the agenda, there will be no Board discussion of the issue. Anyone wishing to address the Board on any issue, please stand and approach the microphone.		
IV. APPROVAL OF MINUTES			
A. January 9, 2020 (December 2019) Finance Committee	*		1
V. REVIEW OF DISTRICT FINANCIAL STATEMENTS	*		2
VI. SKDSC FINANCIAL REPORT	*		3
VII. WARRANTS & PAYROLL			
A. November Payroll, Electronic Payments & Check Register	*		4
VIII. DISCUSSION			
IX. AGENDA FOR CLOSED SESSION			
	Closed Session Items Pursuant the Brown Act will be:		
	1. Section 54954.5(h) Report Involving Trade Secrets – Regarding New Services. Estimated date of public disclosure will be in 2019.		
X. NEXT MEETING DATE			
XI. ADJOURNMENT			

- ❖ **Assistance for those with disabilities: If you have a disability and need accommodation to participate in the meeting, please call Fily Cale at (209) 724-4102 or (209) 381-2000 extension 7000 for assistance so that any necessary arrangements may be made.**
- ❖ **Any written materials relating to an agenda item to be discussed in open session of a regular meeting that is distributed within the 72 hours prior to the meeting is available for public inspection at the time the record is distributed to all, or a majority of all, members of the Board. These documents are available from the Executive Assistant in Administration at 3605 Hospital Road, Atwater, California 95301.**

**BLOSS MEMORIAL HEALTHCARE DISTRICT, A Public Entity (BMHD)
FINANCE COMMITTEE MEETING
BOARD ROOM**

**Thursday, December 5, 2019 (November 2019)
1:30 p.m.**

Committee: Edward Lujano, CEO; Dawnita Castle, Chief Financial Officer;
Fily Cale, Executive Assistant; Alfonse Peterson, Committee Chair
and Kory Billings, Committee Member

Others Present: None

Absent: None

CALL TO ORDER

Alfonse Peterson, Committee Chair, called the meeting to order at 1:30 p.m. in the Board Room.

APPROVAL OF AGENDA

A motion was made/seconded, (Kory Billings / Edward Lujano) to approve the December 5, 2019 agenda as presented. Motion carried.

PUBLIC COMMENTS

None.

APPROVAL OF FINANCE COMMITTEE MINUTES

A. October 31, 2019 Finance Committee Minutes, Exhibit 1

A motion was made / seconded, (Kory Billings / Edward Lujano) to approve and accept the October 31, 2019 Finance Committee Minutes as presented, Exhibit 1. Motion carried.

REVIEW OF DISTRICT FINANCIAL STATEMENTS, EXHIBIT 2

Dawnita Castle, CFO, reported that as of October 31, 2019 the operating cash balance was at \$1,886,318. Days on Hand did decrease to 514, down about 7 days due to funding \$10,000 to MassMutual and 2 other checks. In 2016 Cash on Hand was at 50 days; 2018 was at 156 days and June 2018 it increased to 682 days.

The capital improvement, grants and BBVA are not included in this amount balance. In October, capital improvement investment was up \$8,000 and grants up \$4,000, there was also \$800 in BBVA gain interest, and the interest is currently at 1.98%.

Alfonse Peterson asked what BMHD has with MassMutual. Dawnita Castle replied that this was for the 403B Retirement.

A discussion was held on investments.

BMHD funded two major projects and used cash instead of the capital improvement. BMHD also funded an additional \$500,000 in each investment account and opened a \$500,000 Money Market account at BBVA.

For October 2019, BMHD had a net gain before depreciation of \$94,732 and a net gain after depreciation of \$37,918. YTD after depreciation was \$56, 570 and in October 2018 YTD, BMHD was at a loss of \$285,000.

A motion was made / seconded, (Kory Billings / Edward Lujano) to approve and accept the Review of District Financial Statements, Exhibit 2 as presented. Motion carried.

SKDSC FINANCIAL REPORT, EXHIBIT 3

Dawnita Castle reported that for October 2019, SKDSC had total expenses in the amount of \$12,786, which was up about \$513. This was due to invoices that were sent to BMHD late, they actually went to the facility at Sierra Kings and are from 2018.

A motion was made / seconded, (Kory Billings / Edward Lujano) to approve and accept the SKDSC Financial Report, Exhibit 3 as presented. Motion carried.

WARRANTS AND PAYROLL

A. October 2019 Payroll, Electronic Payments & Check Register, Exhibit 4

A motion was made/seconded, (Kory Billings / Edward Lujano) to approve and accept the November 2019 Total Payroll in the amount \$9,158.42 and Total Accounts Payable in the amount of \$563,652.13 for a total Grand Total Disbursement of \$572,810.55, Exhibit 4. Motion carried.

DISCUSSION

None.

AGENDA FOR CLOSED SESSION

There was no Closed Session item(s) for discussion.

NEXT MEETING DATE/ADJOURNMENT

The December 2019, Finance Committee meeting will be held on Thursday, January 9, 2020 at 1:30 pm.

As there was no further business, the meeting adjourned at 1:49 p.m.

Respectfully Submitted,

Fily Cale
Executive Assistant

Alfonse Peterson
Committee Chair

**BLOSS MEMORIAL HEALTHCARE DISTRICT
FINANCE COMMITTEE MEETING
Period Ended November 2019**

Operations Summary Statement (white)

Financial Statements

Detail Balance Sheet (yellow)

Summary Income Statement Prior Year Comparison (lilac)

Statistics

FTE Report (gray)

BMHD had a total net gain before depreciation of \$58,109 for the month compared to a net gain of \$44,896 last year. Expenses include \$10,659 of SKDSC costs.

The November 30, Operating Cash Balance was \$1,797,372 and Days Cash On Hand increased to 613 Days*. In October the DCH was 514 Days.

* Days Cash on Hand (DCH) = Operating Cash / Average Daily Expense (excluding depreciation). DCH indicates Bloss's ability to cover operating expenses. The Benchmark for Health Centers is a minimum of 90 Days.

A summary comparison of operations for the month and the prior year is as follows :

	Nov-19	Nov-18	VARIANCE *	%	Y-T-D Nov-19	Y-T-D Nov-18	Y-T-D VARIANCE *	Y-T-D %
Net Patient Revenue	0	0	0	NA	0	(44,688)	44,688	-100.00%
Other Operating Revenue	1,462	8,867	(7,405)	-83.51%	110,863	(19,613)	130,476	-665.25%
Total Net Operating Revenue	1,462	8,867	(7,405)	-83.51%	110,863	(64,301)	175,164	-272.41%
Operating Expenses Excluding Depreciation	87,957	128,958	41,001	31.79%	548,044	728,743	180,699	24.80%
Net Operating Income (Loss) Before Depreciation	(86,495)	(120,091)	33,596	27.98%	(437,181)	(793,044)	355,863	44.87%
Net Non Operating-Gains/Losses	17,023	4,301	12,722	295.79%	32,727	(7,056)	39,783	-563.82%
All Other Non-Operating Gains/Losses	127,581	160,886	33,105	20.60%	749,744	775,573	(25,829)	-3.33%
Total Net Non-Operating Income: Losses/Gains	144,604	164,987	20,383	12.35%	782,471	768,517	13,954	1.82%
Total Net Income (Loss) Before Depreciation	58,109	44,896	13,213	29.43%	345,290	(24,527)	369,817	-1507.80%
Depreciation Expense	56,815	52,428	4,387	8.37%	287,427	268,901	18,526	6.89%
Net Income (Loss) After Depreciation	1,294	(7,532)	8,826	-117.18%	57,863	(293,428)	351,291	-119.72%

* Note: unfavorable variances are indicated by parenthesis ().

Bloss Memorial HealthCare District
 Operations Summary Report
 Five Months Ending November 30, 2019

BMHD FULL TIME EQUIVALENTS SUMMARY :

(See FTE report included in Financial Reports for detail)

	Nov-19	Nov-18	VARIANCE	%	Y-T-D Nov-19	Y-T-D Nov-18	Y-T-D VARIANCE *	Y-T-D %
EMPLOYEE FTE'S	1.00	0.30	(0.70)	-233.33%	0.88	0.44	(0.44)	-100.00%
CONTRACT FTE'S	2.77	3.28	0.51	15.55%	4.18	3.86	(0.32)	-8.29%
TOTAL FTE'S	3.77	3.58	(0.19)	-5.31%	5.06	4.30	(0.76)	-17.67%

* Note: unfavorable variances above are indicated by parenthesis ().

Full Time Equivalent - Employees for the month are 233.33% more than the prior year with 0.70 more FTE'S

The major (>1 fte) Total Employee FTE increases for the month are comprised primarily of the following :

Department	Cur. Mo. Increase (DECREASE)	YTD Increase (DECREASE)	Reason
Administration	(0.70)	(0.44)	
All other departments < 1 fte var	0.00	0.00	Various departments less than 1 fte variance.
	(0.70)	(0.44)	Brackets () indicate a decrease (favorable) variance

BLOSS MEMORIAL HEALTHCARE DISTRICT, A PUBLIC ENTITY.
 DETAIL BALANCE SHEET
 PRIOR MONTH COMPARISON
 NOV 2019

	CURRENT MO. NOV 2019	PRIOR MONTH OCT 2019	\$ CHANGE	% CHANGE	PRIOR YEAR NOV 2018
ASSETS					
CURRENT ASSETS					
CASH AND EQUIVALENTS					
CASH - GENERAL CHECKING	1,216,388	1,299,887	(83,498)	(6.42)%	2,036,748
CDSC CASH - NEW GENERAL CHK	2,000	12,425	(10,425)	(83.90)%	52,607
CDSC CASH - GENERAL CHECKING	182,831	322,571	(139,740)	(43.32)%	126,259
CCDS-GENERAL CHECKING	2,804	2,756	48	1.75%	5,323
CCDSC-GENERAL CHECKING	135,987	271,895	(135,908)	(49.99)%	141,570
CASH - PAYROLL ACCOUNT	1,000	1,000	0	0.00%	10,000
CASH - LAIF SAVINGS ACCOUNT	281,580	281,551	28	0.01%	835,803
LAIF - FUNDED DEPRECIATION	219,037	219,037	0	0.00%	164,376
CASH-BBVA MONEY MARKET ACCOUNT	505,384	504,538	846	0.17%	0
MARKETABLE SECURITIES CAP IMP	589,892	578,472	11,420	1.97%	247,048
MARKETABLE SECURITIES GRANTS	324,628	319,024	5,603	1.76%	104,064
TOTAL CASH AND EQUIVALENTS	3,461,531	3,813,156	(351,625)	(9.22)%	3,723,796
PATIENT ACCOUNTS RECEIVABLE					
ALLOWANCES					
TOTAL ALLOWANCES	0	0	0	0.00%	0
OTHER RECEIVABLES					
DSCA RECEIVABLE	0	0	0	0.00%	1,349
RENT RECEIVABLE	0	0	0	0.00%	(16,223)
PROPERTY TAX RECEIVABLE	160,225	128,180	32,045	25.00%	160,225
DSCA CAPTIAL NOTE RECEIVABLE	200,000	200,000	0	0.00%	200,000
DSCA ATWATER NOTE RECEIVABLE	1,750,000	1,750,000	0	0.00%	1,750,000
DSCA STOCKTON NOTE RECEIVABLE	200,000	200,000	0	0.00%	200,000
OTHER ACCOUNTS RECEIVABLE	0	0	0	0.00%	6,835
ALLOWANCES FOR OTHER RECEIVABLES					
NET OTHER ACCOUNTS RECEIVABLE	2,310,225	2,278,180	32,045	1.41%	2,302,187
INVENTORY					
PREPAID EXPENSES AND DEPOSITS					
PREPAID INSURANCE	18,546	21,195	(2,649)	(12.50)%	54,452

BLOSS MEMORIAL HEALTHCARE DISTRICT, A PUBLIC ENTITY.
 DETAIL BALANCE SHEET
 PRIOR MONTH COMPARISON
 NOV 2019

	CURRENT MO. NOV 2019	PRIOR MONTH OCT 2019	\$ CHANGE	% CHANGE	PRIOR YEAR NOV 2018
PREPAID EXPENSE - SYSTEM	1,897	1,897	0	0.00%	0
PREPAID EXPENSE - MANUAL	4,787	5,470	(684)	(12.50)%	11,965
TOTAL PREPAID EXPENSES AND DEPOSITS	25,229	28,563	(3,333)	(11.67)%	66,416
TOTAL CURRENT ASSETS	5,796,986	6,119,898	(322,913)	(5.28)%	6,092,399
NON-CURRENT ASSETS					
PROPERTY, PLANT, AND EQUIPMENT					
LAND	2,205,996	2,205,996	0	0.00%	2,205,996
LAND IMPROVEMENTS	51,615	51,615	0	0.00%	51,615
BUILDING AND IMPROVEMENTS	21,770,098	21,770,098	0	0.00%	21,694,629
CASTLE BUILDING AND IMPROVEMEN	1,353,689	1,353,689	0	0.00%	45,616
SKDSC BUILDING AND IMPROVEMENT	20,705	20,705	0	0.00%	0
BLOSS REMODLE	832,986	832,986	0	0.00%	832,986
CASTLE REMODEL-EAST WING FY 03	126,551	126,551	0	0.00%	126,551
PRKNG LOT & IMPROVEMENTS	138,713	48,034	90,679	188.78%	48,034
EQUIPMENT - FIXED	1,236,869	1,236,869	0	0.00%	1,236,869
COMMUNICATION LINES FY 03	452,829	452,829	0	0.00%	452,829
SKDSC EQUIPMENT-FIXED	66,746	66,746	0	0.00%	0
LEASEHOLD IMPROVEMENTS	17,063	17,063	0	0.00%	17,063
SKDSC LEASEHOLD IMPROVEMENTS	81,980	81,980	0	0.00%	42,015
EQUIPMENT - MAJOR MOVABLE	4,576,015	4,574,975	1,040	0.02%	4,609,198
MEDITECH HARDWARE	223,353	223,353	0	0.00%	223,353
MEDITECH IMPLEMENTATION COSTS	222,216	222,216	0	0.00%	222,216
SKDSC EQUIPMENT-MAJOR MOVABLE	0	0	0	0.00%	694,187
EQUIPMENT - MINOR	456,194	456,194	0	0.00%	456,194
MEDITECH SOFTWARE	277,372	277,372	0	0.00%	277,372
SKDSC EQUIPMENT - MINOR	0	0	0	0.00%	64,795
TOTAL PROPERTY PLANT AND EQUIPMENT	34,110,991	34,019,272	91,719	0.27%	33,301,517
ACCUMULATED DEPRECIATION					
ACCUM DEPREC - LAND IMPROVMNTS	(120,495)	(120,124)	(371)	0.31%	(116,042)
ACCUM DEPREC - BLDGS & IMPROV	(9,569,308)	(9,518,008)	(51,300)	0.54%	(8,949,051)
SKDSC DEPREC-BLDGS & IMPROV	(1,725)	(1,150)	(575)	50.00%	0
ACCUM DEPREC - FIXED EQUIP	(2,009,398)	(2,007,260)	(2,139)	0.11%	(1,982,761)
SKDSC ACCUM DEPREC-FIXED EQUIP	(1,230)	(1,130)	(101)	8.89%	0
ACCUM DEPREC - LEASEHOLD IMPRV	(49,913)	(48,912)	(1,001)	2.05%	(41,467)
SKDSCACCUM DEPREC-LEASH IMPROV	(33,497)	(33,112)	(385)	1.16%	(29,537)
ACCUM DEPREC - MAJOR MOVE EQPT	(4,470,044)	(4,469,100)	(944)	0.02%	(4,470,655)
SKDSC ACCUM DEPREC-MAJORMV EQU	0	0	0	0.00%	(712,298)
ACCUM DEPREC - MINOR EQUIPMENT	(575,455)	(575,455)	0	0.00%	(575,455)
SKDSC ACCUM DEPREC-MINOR EQUIP	0	0	0	0.00%	(64,007)

BLOSS MEMORIAL HEALTHCARE DISTRICT, A PUBLIC ENTITY.
 DETAIL BALANCE SHEET
 PRIOR MONTH COMPARISON
 NOV 2019

	CURRENT MO. NOV 2019	PRIOR MONTH OCT 2019	\$ CHANGE	% CHANGE	PRIOR YEAR NOV 2018
TOTAL ACCUMULATED DEPRECIATION	(16,831,065)	(16,774,250)	(56,815)	0.34%	(16,941,273)
NET PROPERTY, PLANT, AND EQUIPMENT	17,279,925	17,245,021	34,904	0.20%	16,360,245
ASSETS LIMITED AS TO USE					
CASH - UNG GOODWIN TRUST	173,680	173,680	0	0.00%	178,445
TOTAL RESTRICTED ASSETS	<u>173,680</u>	<u>173,680</u>	<u>0</u>	<u>0.00%</u>	<u>178,445</u>
OTHER ASSETS	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL ASSETS LIMITED AS TO USE	17,453,605	17,418,701	34,904	0.20%	16,538,690
TOTAL ASSETS	<u>23,250,591</u>	<u>23,538,600</u>	<u>(288,009)</u>	<u>(1.22)%</u>	<u>22,631,089</u>
LIABILITIES AND FUND BALANCES					
CURRENT LIABILITIES					
ACCOUNTS PAYABLE					
ACCOUNTS PAYABLE - VENDORS	24,442	23,910	(532)	2.22%	31,377
ACCOUNTS PAYABLE - ACCRUALS	17,578	20,646	3,068	(14.86)%	15,972
ACCOUNTS PAYABLE - OTHER	32,402	33,902	1,500	(4.42)%	91,799
CASTLE INC PAYABLE	24,651	27,534	2,883	(10.47)%	33,487
DSCA PAYABLE	244,255	524,804	280,550	(53.46)%	168,152
TOTAL ACCOUNTS PAYABLE	<u>343,328</u>	<u>630,796</u>	<u>287,469</u>	<u>(45.57)%</u>	<u>340,787</u>
ACCRUED PAYROLL					
ACCRUED SALARY AND WAGES	4,167	4,167	0	0.00%	4,333
ACCRUED VACATION	32,894	35,115	2,221	(6.32)%	26,053
FICA PAYABLE	319	319	0	0.00%	332
PENSION PLAN ACCRUAL	2,000	1,600	(400)	25.00%	2,923
OTHER PAYROLL PAYABLES	94	107	13	(12.17)%	344
TOTAL ACCRUED PAYROLL	<u>39,473</u>	<u>41,307</u>	<u>1,834</u>	<u>(4.44)%</u>	<u>33,985</u>
OTHER CURRENT LIABILITIES					

BLOSS MEMORIAL HEALTHCARE DISTRICT, A PUBLIC ENTITY.
 DETAIL BALANCE SHEET
 PRIOR MONTH COMPARISON
 NOV 2019

	CURRENT MO. NOV 2019	PRIOR MONTH OCT 2019	\$ CHANGE	% CHANGE	PRIOR YEAR NOV 2018
INTERCORPORATE TRANSFERS					
TOTAL CURRENT LIABILITIES	382,800	672,103	289,302	(43.04)%	374,772
LONG TERM LIABILITIES					
TOTAL LIABILITIES	382,800	672,103	289,302	(43.04)%	374,772
FUND BALANCES					
UNG GOODWIN TRUST	173,680	173,680	0	0.00%	178,445
TOTAL RESTRICTED FUND BALANCE	173,680	173,680	0	0.00%	178,445
UNRESTRICTED FUND BALANCE					
CAPITAL - BMHCD	2,317,403	2,317,403	0	0.00%	2,052,456
DONATED CAPITAL	20,318,844	20,318,844	0	0.00%	20,318,844
CURRENT YR NET INCOME (LOSS)	57,863	56,570	(1,294)	2.29%	(293,428)
TOTAL FUND BALANCE	22,867,791	22,866,497	(1,294)	0.01%	22,256,317
TOTAL LIABILITIES AND FUND BALANCES	23,250,591	23,538,600	288,009	(1.22)%	22,631,089

BLOSS MEMORIAL HEALTHCARE DISTRICT
SUMMARY INCOME STATEMENT
PRIOR YEAR COMPARISON
NOV 2019

	NOV 2019 ACTUAL	NOV 2018 ACTUAL	\$ VARIANCE	% VARIANCE	NOV 2019 YTD ACTUAL	NOV 2018 YTD ACTUAL	\$ VARIANCE	% VARIANCE
PATIENT SERVICES REVENUE								
DEDUCTIONS FROM REVENUE								
DENTAL SURGERY RD	0	0	0.00	0%	0	44,688	44,688	100.00%
TOTAL DEDUCTIONS FROM REVENUE	0	0	0.00	0%	0	44,688	44,688	100.00%
NET PATIENT REVENUE	0	0	0.00	0%	0	(44,688)	44,688	(100.00)%
OTHER REVENUE	1,462	8,867	(7,404.79)	(84)%	110,863	(19,613)	130,476	(665.26)%
TOTAL NET OPERATING REVENUE	1,462	8,867	(7,404.79)	(84)%	110,863	(64,301)	175,164	(272.41)%
OPERATING EXPENSES								
SALARIES AND WAGES	6,113	10,110	3,997.32	40%	35,123	41,550	6,427	15.47%
EMPLOYEE BENEFITS	438	2,725	2,287.48	84%	12,910	10,514	(2,396)	(22.79)%
PROFESSIONAL FEES	2,608	5,620	3,011.97	54%	14,669	33,337	18,668	56.00%
SUPPLIES	882	212	(670.48)	(317)%	2,755	5,850	3,095	52.91%
PURCHASED SERVICES	37,074	52,651	15,577.17	30%	238,245	290,862	52,617	18.09%
DEPRECIATION	56,815	52,428	(4,387.44)	(8)%	287,427	268,901	(18,526)	(6.89)%
RENTS AND LEASES	9,599	19,102	9,503.49	50%	47,946	95,416	47,470	49.75%
UTILITIES	26,009	27,694	1,685.29	6%	168,572	203,401	34,829	17.12%
INSURANCE	4,547	8,868	4,321.20	49%	27,983	35,902	7,919	22.06%
OTHER EXPENSES	689	1,977	1,287.97	65%	(159)	11,912	12,072	101.34%
TOTAL OPERATING EXPENSE	144,772	181,386	36,613.97	20%	835,471	997,644	162,174	16.26%
NET INCOME FROM OPERATIONS	(143,310)	(172,519)	29,209.18	(17)%	(724,608)	(1,061,945)	337,338	(31.77)%
NON-OPERATING REVENUE	144,603	164,987	(20,383.48)	(12)%	785,070	794,628	(9,558)	(1.20)%
NON-OPERATING EXPENSE	0	0	0.00	0%	2,599	26,111	23,512	90.05%
NET NON-OPERATING INCOME	144,603	164,987	(20,383.48)	(12)%	782,471	768,517	13,954	1.82%
NET INCOME	1,294	(7,532)	8,825.70	(117)%	57,863	(293,428)	351,292	(119.72)%

NOTE: UNFAVORABLE VARIANCES ARE SHOWN IN PARENTHESES

CRP 00									
FTE'S BY DEPARTMENT									
	NOV 2019	NOV 2018	(UN)FAVORABLE VARIANCE	% VARIANCE	YTD NOV 2019	YTD NOV 2018	(UN)FAVORABLE VARIANCE	% VARIANCE	
*** EMPLOYEE FULL TIME EQUIVALENTS ***									
8610 ADMINISTRATION	1.00	0.30	(0.70)	(233.33)%	0.88	0.44	(0.44)	(100.18)%	
TOTAL EMPLOYEE FTE'S	1.00	0.30	(0.70)	(233.33)%	0.88	0.44	(0.44)	(100.18)%	
*** CONTRACT FULL TIME EQUIVALENTS ***									
PURCHASING	0.02	0.04	0.02	43.63%	0.04	0.03	(0.01)	(25.73)%	
MAINTENANCE & PLANT OPERATIONS	2.59	3.09	0.50	16.21%	3.95	3.61	(0.34)	(9.30)%	
ACCOUNTING	0.09	0.07	(0.02)	(26.23)%	0.10	0.12	0.02	16.96%	
ADMINISTRATION	0.01	0.07	0.06	83.90%	0.07	0.08	0.01	7.46%	
CLINIC ADMINISTRATION	0.06	0.01	(0.05)	(421.93)%	0.02	0.01	(0.01)	(79.82)%	
TOTAL CONTRACT FTE'S	2.77	3.28	0.51	15.58%	4.18	3.86	(0.33)	(8.47)%	
*** TOTAL FULL TIME EQUIVALENTS ***									
PURCHASING	0.02	0.04	0.02	43.63%	0.04	0.03	(0.01)	(25.73)%	
MAINTENANCE & PLANT OPERATIONS	2.59	3.09	0.50	16.21%	3.95	3.61	(0.34)	(9.30)%	
ACCOUNTING	0.09	0.07	(0.02)	(26.23)%	0.10	0.12	0.02	16.96%	
ADMINISTRATION	1.01	0.37	(0.64)	(170.63)%	0.96	0.52	(0.44)	(83.58)%	
CLINIC ADMINISTRATION	0.06	0.01	(0.05)	(421.93)%	0.02	0.01	(0.01)	(79.82)%	
TOTAL FTE'S	3.77	3.58	(0.19)	(5.27)%	5.06	4.30	(0.77)	(17.88)%	

Exhibit 3

**SIERRA KINGS DENTAL SURGERY CENTER (SKDSC)
BLOSS FINANCE COMMITTEE
Period Ended November 2019**

November Financials

Income Statement – **(blue)**

SIERRA KINGS DENTAL SURGERY CENTER
MONTHLY OPERATING REPORT SUMMARY
7210 SKDSC

	NOV 2019 ACTUAL	NOV 2018 ACTUAL	\$ VARIANCE	% VARIANCE	NOV 2019 YTD ACTUAL	NOV 2018 YTD ACTUAL	\$ VARIANCE	% VARIANCE
PATIENT SERVICES REVENUE								
DEDUCTIONS FROM REVENUE								
TOTAL DEDUCTIONS FROM REVENUE	0	0	0.00	0%	0	0	0	0.00%
NET PATIENT REVENUE	0	0	0.00	0%	0	0	0	0.00%
OTHER REVENUE			0.00	0%			0	0.00%
OPERATING EXPENSES								
PURCHASED SERVICES	0	375	375.00	100%		1,950	(1,950)	(4.00)%
DEPRECIATION	1,061	385	(675.62)	(176)%		1,924	(2,228)	(115.77)%
RENTS AND LEASES	9,599	19,102	9,503.49	50%		95,416	47,470	49.75%
UTILITIES	0	384	383.46	100%		2,149	1,907	88.75%
OTHER EXPENSES	0	1,239	1,238.82	100%		6,125	1,170	19.10%
TOTAL OPERATING EXPENSE	10,659	21,484	10,825.15	50%		107,564	48,241	44.85%
NET INCOME FROM OPERATIONS	(10,659)	(21,484)	10,825.15	(50)%		(107,564)	48,241	(44.85)%
NON-OPERATING EXPENSE			0.00	0%			0	0.00%
NET NON-OPERATING INCOME			0.00	0%			0	0.00%
NET INCOME	(10,659)	(21,484)	10,825.15	(50)%		(107,564)	48,241	(44.85)%

NOVEMBER PAYROLL, ELECTRONIC PAYMENTS
& CHECK REGISTER

Bloss Memorial Healthcare District
 Payroll, Accounts Payable and Funds Disbursements - Summary
 Month of November-19

Payroll			<u>\$9,171.42</u>
Total Payroll			<u><u>\$9,171.42</u></u>

Accounts Payable:

A/P Checks	Bloss	<u>\$233,767.98</u>	<u>\$233,767.98</u>
Men BLOSS			
Auto Debits		\$88.80	
Electronic Payments to Wells Fargo		\$10,000.00	
Electronic Payments to DSCA		<u>\$552,693.56</u>	
Total Auto Debits and Electronic Transfers		<u>\$562,782.36</u>	<u>\$562,782.36</u>
Electronic Payments - ACH		<u>\$0.00</u>	<u>\$0.00</u>

Total Accounts Payable			<u><u>\$796,550.34</u></u>
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Grand Total Disbursements			<u><u>\$805,721.76</u></u>
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BLOSS	Payroll Disbursements for		November-19
	Payroll dated		
Earnings	11/05/19	11/20/19	Total
Regular			-
Overtime			-
Vacation			-
Sick			-
Holiday			-
Salary	4,166.67	4,166.67	8,333.34
Double Time			-
Call In			-
On Call			-
Other			-
			-
Total:	4,166.67	4,166.67	8,333.34
			-
Deductions			-
FICA (+)	318.75	318.75	637.50
Insurance (-)			-
Emp Deduction(-)/Reimb(+)			-
Christmas Fund (-)			-
Process Fee (+)	106.79	93.79	200.58
			-
Total	425.54	412.54	838.08
			-
			-
Net Payroll	\$ 4,592.21	\$ 4,579.21	9,171.42

RUN DATE: 11/26/19
 RUN TIME: 1656
 RUN USER: COOKS

Castle Family Health Centers AP **LIVE**
 CHECK REGISTER BY DATE

C
 FROM 11/01/19 TO 11/30/19

DATE	CHECK NUM	VENDOR NUM	VENDOR NAME	STATUS	STATUS DATE	AMOUNT	
						ISSUED/ CLEARED	VOIDED/ UNCLAIMED
11/05/19	038569	B0109	KORY BILLINGS	ISSUED	11/05/19	200.00	
11/05/19	038570	B0032	GRAINGER INDUSTRIAL SUPPLY	ISSUED	11/05/19	668.71	
11/05/19	038571	B0016	GUARDCO SECURITY SERVICES	ISSUED	11/05/19	10113.60	
11/05/19	038572	B0225	HOFFMAN SECURITY	ISSUED	11/05/19	577.90	
11/05/19	038573	B0253	JOHNSON CONTROLS FIRE PROTECTION LP	ISSUED	11/05/19	1160.00	
11/05/19	038574	K0003	M-D VENTURES	ISSUED	11/05/19	19197.65	
11/05/19	038575	B0064	PETERSON, ALFONSE	ISSUED	11/05/19	200.00	
11/05/19	038576	B0260	ROBERT F. BOESCH	ISSUED	11/05/19	100.00	
11/08/19	038577	B0035	DOM'S ELECTRIC MOTOR SHOP	ISSUED	11/08/19	104.49	
11/08/19	038578	B0277	ALL ROADS PAVING	ISSUED	11/08/19	18000.00	
11/11/19	038579	B0054	CASTLE FAMILY HEALTH CENTERS, INC.	ISSUED	11/11/19	40000.00	
11/11/19	038580	B0138	BEST ELECTRIC	ISSUED	11/11/19	4589.00	
11/11/19	038581	B0072	BETA HEALTHCARE GROUP	ISSUED	11/11/19	1897.25	
11/11/19	038582	B0030	HD SUPPLY FACILITIES MAINTENANCE	ISSUED	11/11/19	345.19	
11/11/19	038583	B0133	MERCED COMMERCIAL SWEEPING	ISSUED	11/11/19	240.00	
11/11/19	038584	B0017	MERCED COUNTY - CASTLE AIRPORT	ISSUED	11/11/19	2555.34	
11/11/19	038585	B0004	MIT PLUMBING	ISSUED	11/11/19	90.00	
11/11/19	038586	B0014	PG&E (4705482162-5)	ISSUED	11/11/19	4023.67	
11/11/19	038587	B0042	RALPH TEMPLE	ISSUED	11/11/19	2115.00	
11/11/19	038588	B0130	RPC FRESNO, INC.	ISSUED	11/11/19	3415.00	
11/11/19	038589	K0071	TRI-SIGNAL INTEGRATION, INC	ISSUED	11/11/19	888.00	
11/11/19	038590	B0013	WEST COAST GAS CO, INC.	ISSUED	11/11/19	1210.31	
11/18/19	038591	B0054	CASTLE FAMILY HEALTH CENTERS, INC.	ISSUED	11/18/19	27534.37	
11/18/19	038592	B0027	CITY OF ATWATER (010448-000)	ISSUED	11/18/19	1123.04	
11/18/19	038593	B0134	CITY OF ATWATER (020161-000)	ISSUED	11/18/19	654.34	
11/18/19	038594	B0132	CLARK PEST CONTROL	ISSUED	11/18/19	779.00	
11/18/19	038595	B0031	COOLING SHEDD AIR CONDITIONING CO.	ISSUED	11/18/19	648.73	
11/18/19	038596	B0032	GRAINGER INDUSTRIAL SUPPLY	ISSUED	11/18/19	1363.66	
11/18/19	038597	B0241	HIGGS, FLETCHER & MACK LLP	ISSUED	11/18/19	1320.00	
11/18/19	038598	B0133	MERCED COMMERCIAL SWEEPING	ISSUED	11/18/19	240.00	
11/18/19	038599	B0218	JOHN P. NIEMOTKA	ISSUED	11/18/19	400.00	
11/18/19	038600	B0091	REMITTED TO: OCTANE ADVERTISING & DESIGN OFFICE DEPOT	ISSUED	11/18/19	368.02	
11/22/19	038601	B0277	REMITTED TO: OFFICE DEPOT (32544746) ALL ROADS PAVING	ISSUED	11/22/19	67000.00	
11/25/19	038602	B0025	MERCED IRRIGATION DISTRICT	ISSUED	11/25/19	323.28	
11/25/19	038603	B0026	MERCED IRRIGATION DISTRICT	ISSUED	11/25/19	20322.43	
TOTAL \$						233767.98	

Bloss Memorial Healthcare District
November-19

Bloss Electronic Transfers

Bloss Auto Debits

Bank Fees - Bloss

Total

88.80

88.80

Electronic Payment to DSCA

552,693.56

Electronic Transfer to Wells Fargo

10,000.00

Electronic Transfer to LAIF

0.00

Total

562,693.56

Grand Total

562,782.36